

# SCA Plans to Split the Group into Two Listed Companies



August 24, 2016



# Magnus Groth

President and CEO

# Fredrik Rystedt

Executive Vice President and CFO

# SCA's Transformation Journey



**SCA is a leading global hygiene and forest products company**

## 2007-2016

### Acquisitions:

- Wausau, AfH tissue, NA
- Vinda, tissue, China
- P&G, tissue, EU
- GP, tissue, EU

### Divestments:

- Packaging business
- Two publication paper mills



## 1975-2006

### Acquisitions:

- Mölnlycke, personal care, Sweden
- PWA, tissue, Germany
- GP, parts of AfH tissue business in US

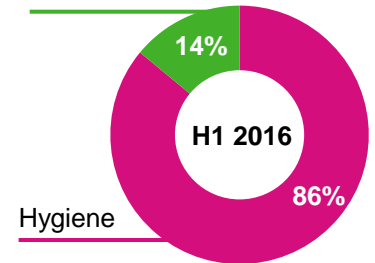


## 1929

SCA founded as a Swedish forest products company

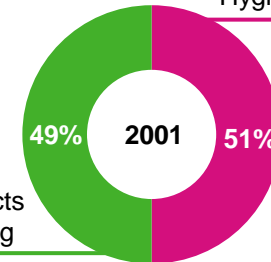


Forest Products



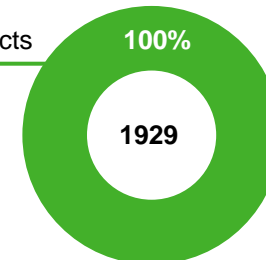
Hygiene

Hygiene



Forest Products and Packaging

Forest Products



1929

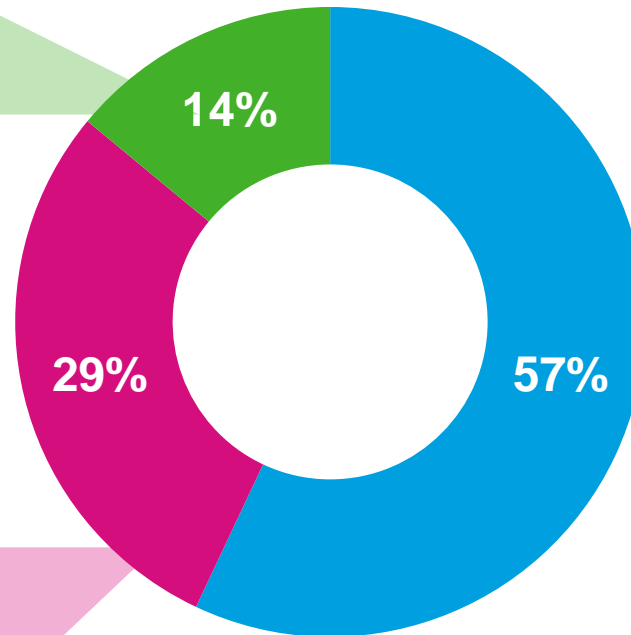
# SCA Today



## Forest Products



## Net Sales H1 2016



## Tissue



## Personal Care





# Planned Proposal for AGM 2017: Two Attractive Listed Companies



## Hygiene Company

- A leading global hygiene company including SCA's current business areas
  - ◆ Personal Care
  - ◆ Tissue
- CEO: Magnus Groth
- Will get a new company name
- Registered and HQ in Stockholm

## Forest Products Company

- An efficient and well-invested forest products business including
  - ◆ all forest industry operations
  - ◆ all forest land
- CEO: Ulf Larsson
- Company name: SCA
- Registered and HQ in Sundsvall



# SCA's Hygiene Business



- A leading global hygiene business offering products and services that make life easier every day for millions of people around the world
- Global market leader in incontinence products with TENA and Away-from-Home tissue with Tork
- Strong regional brands and market positions in baby diapers, feminine care and consumer tissue
- #1 or #2 position in around 90 countries in at least one product segment
- An increasing awareness of the relationship between hygiene and health combined with a growing and aging population are creating greater demand for hygiene products



## 2015 Facts

Net sales	SEK 98,528m
Adjusted operating profit*	SEK 11,207m
Capital employed**	SEK 68,201m
Average number of employees	39,898
Sales in number of countries	approx. 100

\*Excluding items affecting comparability and common Group expenses \*\*Excluding common Group items



# SCA's Forest Products Business



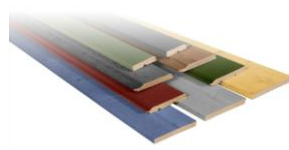
- Europe's largest private forest owner
- World-class efficiency and well-invested forest products business
- Well-integrated value chain creating a competitive position
- Long-term stable and growing demand for fiber based products
- Attractive position in softwood market
- Responsible forest management
- Future growth opportunities within for example liquid biofuels, green chemicals, renewable materials



## 2015 Facts

Net sales	SEK 17,279m
Adjusted operating profit*	SEK 2,605m
Capital employed**	SEK 37,217m
Average number of employees	4,153
Sales in number of countries	approx. 50

\*Excluding items affecting comparability and common Group expenses \*\*Excluding common Group items





# Organizational Changes



- Effective immediately
  - ◆ SCA's Directors appointed by shareholders and CEO Magnus Groth have, in addition to current assignments, been appointed Board of Directors and CEO of the parent company for the hygiene business
  - ◆ The Board of Directors has appointed Ulf Larsson, current President SCA Forest Products and member of the Executive Management Team, in addition to current assignments, Executive Vice President of SCA
- The intention is to appoint Ulf Larsson CEO of the listed forest products company if the AGM decides on a distribution of the hygiene business

# Q&A



**SCA**  
*Care of Life*

