# Year-end Report 2010

Jan Johansson, President and CEO



# Summary – Full year 2010



- EBIT increased 4%\*
  - Higher volumes in all businesses
  - Higher prices in Packaging and Tissue
  - SEK 1bn in cost savings
  - Significant profit improvement in Packaging
  - SEK 5.2bn in increased raw material costs
  - Negative currency impact
- Profit before tax increased 10%\*
- Cash flow from current operations: SEK 7.4bn
- Net debt decreased by SEK 6bn
- Debt payment capacity improved to 35%

<sup>\*</sup> Excluding restructuring costs and adjusted for exchange rate movements

# SCA Group Strategic Priorities



# COST AND CASH FLOW

# **CAPITAL EFFICIENCY**

### INNOVATIONS

### **GROWTH**

- Cost reductions in all business areas of SEK 1bn
- Cash flow from current operations: SEK 7.4bn
- Efficiency programs in Packaging and Forest Products
  - Closure/Divestment of 18 packaging units
- Supply chain excellence and asset utilization programs in Tissue Europe
- Restructuring program in Baby diapers in Europe
- New tissue plant in Mexico
- New Personal Care plant in Russia

- Personal Care
  - Thin baby diaper
  - Tena Ultra thins
  - Strong Tena value assortment
- Tissue
  - Tork Xpressnap Café
  - Tork Performance
  - Tempo ice
- Packaging
  - Trueflo
  - ZeoCool
- Forest Products
  - Increased value added

- SCA Group 5%\*
- Personal Care 2%\*\*
  - Emerging markets 10%\*\*
- Tissue 2%\*\*
  - Emerging markets 6%\*\*
- Packaging 20%\*
- Forest Products 3%\*\*

<sup>\*</sup>Adjusted for exchange rate movements, divestments and closures

<sup>\* \*</sup>Adjusted for exchange rate movements

# Full year 2010 vs. 2009

### SCA market update



#### Hygiene business

- Good volume growth in Incontinence care, Feminine care and AFH tissue
- Good sales growth in Emerging markets
  - Personal Care 10%\*
  - Tissue 6%\*

#### Packaging and Forest Products

- Increased demand for Packaging
  - Corrugated volumes increased 5%
  - Corrugated prices increased 6%
- Publication paper volumes increased 3%
- Solid-wood product volumes increased 8%

#### Significantly increased raw material prices

- Raw material costs increased SEK 5.2bn
- Stronger SEK to other currencies
  - Negative sales impact of SEK 7.2bn equivalent to 6%



<sup>\*</sup> Adjusted for exchange rate movements

# Q4 2010 vs. Q4 2009

### SCA market update



#### Hygiene business

- Higher volumes in all product categories
- Strong sales growth in Emerging markets
  - Personal Care 16%\*
  - Tissue 11%\*

#### Packaging and Forest Products

- Increased demand for Packaging
  - Corrugated volumes increased 3%
  - Corrugated prices increased 15%
- Publication paper volumes increased 7%
- Solid-wood product volumes increased 11%

Significantly increased raw material prices

Raw material costs increased SEK 1.7bn

#### Stronger SEK to other currencies

Negative sales impact of SEK 2bn equivalent to 7%



<sup>\*</sup> Adjusted for exchange rate movements

# Full year 2010 results



| SEK millions                      |         |         | Change, | Change,                    |
|-----------------------------------|---------|---------|---------|----------------------------|
| unless otherwise stated           | 2010    | 2009    | %       | %**                        |
| Net sales                         | 109,142 | 110,857 | -2      | 5***                       |
| EBIT*                             | 9,608   | 9,648   | 0       | 4                          |
| EBIT margin* (%)                  | 8.8     | 8.7     |         |                            |
| Profit before tax*                | 8,492   | 8,004   | 6       | 10                         |
| Earnings per share (SEK)          | 7.90    | 6.78    | 17      |                            |
| Cash flow from current operations | 7,399   | 11,490  | -36     | idireventes<br>reconsidest |
| Debt/Equity ratio                 | 0.51    | 0.60    |         |                            |

<sup>\*</sup> Excluding restructuring cost

<sup>\*</sup> Adjusted for exchange rate movements

<sup>\*\*\*</sup> Adjusted for exchange rate movements and divestments

# Q4 2010 results



| SEK millions                      | Q4     | Q4     | Change,  | Change,   |
|-----------------------------------|--------|--------|----------|-----------|
| unless otherwise stated           | 2010   | 2009   | Q4/Q4,%* | Q4/Q4,%** |
| Net sales                         | 27,564 | 27,507 | 0        | 8***      |
| EBIT*                             | 2,567  | 2,568  | 0        | 5         |
| EBIT margin* (%)                  | 9.3    | 9.3    |          |           |
| Profit before tax*                | 2,274  | 2,280  | 0        | 5         |
| Earnings per share (SEK)          | 2.38   | 1.72   | 38       |           |
| Cash flow from current operations | 2,389  | 2,544  | -6       | ~ A \     |

<sup>\*</sup> Excluding restructuring cost

<sup>\*\*</sup> Adjusted for exchange rate movements

<sup>\*\*\*</sup> Adjusted for exchange rate movements and divestments

# Q4 2010 vs. Q3 2010

#### Summary

### Group

- Sales increased 4%\*
- EBIT increased 3%\*\*
- Profit before tax increased 3%\*\*

#### Business areas

- Personal Care, EBIT increased 10%\*\*
  - Improved price/mix
  - Higher volumes
- Tissue, EBIT increased 9%\*
  - Higher volumes and prices
- Packaging, EBIT increased 15%\*
  - Higher prices and savings from restructuring program
- Forest Products, EBIT decreased 13%\*\*\*
  - Higher raw material and energy costs
  - Lower prices
  - Negative currency impact of SEK 140m





<sup>\*</sup> Adjusted for exchange rate movements

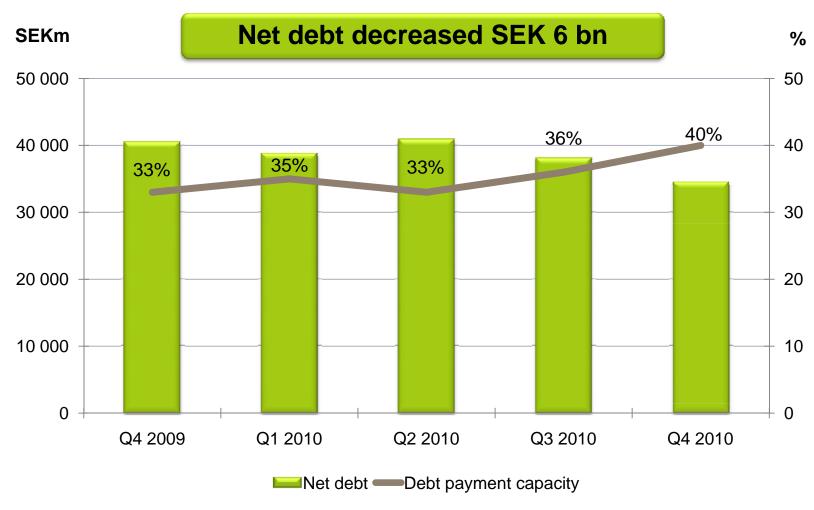
<sup>\*\*</sup> Excluding restructuring costs and adjusted for exchange rate movements

<sup>\*\*\*</sup> Excluding restructuring costs

# Net debt

### And debt payment capacity





# **Personal Care**

#### Initiatives 2010

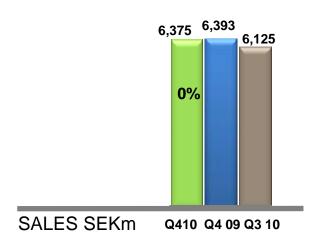


- Restructuring program in baby diapers in Europe
  - Annual savings of EUR 15m with full effect in Q3 2011
- Investment in local production in Russia
- Acquisition of Copamex baby diapers business
  - No. 3 in Mexico
- Growth
  - Tena has increased market share
  - Market test of incontinence care products in China expanded
  - Feminine care products launched in Malaysia and tampons in Sweden and the Netherlands
  - Extended range of Libero baby care products
  - Emerging market sales increased 10%\*
- Innovation
  - Tena Ultra thins
  - Thin baby diaper
  - Strong Tena value assortment

# Personal Care

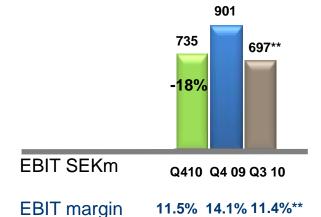
Q4 2010 vs. Q4 2009





#### Sales flat (+6%\*)

- Incontinence care increased 4%\*
- Feminine care increased 5%\*
- Baby diapers increased 8%\*
- Emerging markets increased 16%\*
  - Incontinence care 10%\*
  - Baby diapers 21%\*
  - Feminine care 12%\*



- EBIT decreased by 18% (-12%\*)
  - Higher volumes
  - Higher raw material cost
  - Increased investment in market activities



<sup>\*</sup> Adjusted for exchange rate movements

<sup>\*\*</sup> Excluding restructuring costs

# Tissue Initiatives 2010



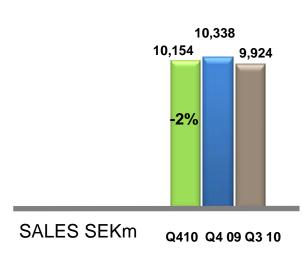
- Implementation of price increases
- Investment in new tissue plant in Mexico
- European brand migration project
- Growth
  - Tork has gained market share in Europe and North America
  - Emerging market sales increased 6%\*
- Innovation
  - Tork Xpressnap Café
  - Tork Performance
  - Tempo Ice
  - Tempo Kids
  - Tempo toilet tissue

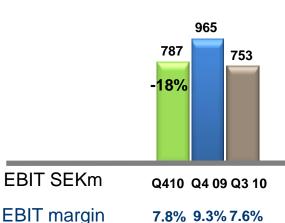


<sup>\*</sup> Adjusted for exchange rate movements

# **Tissue** Q4 2010 vs. Q4 2009







#### Sales decreased by 2% (+5%\*)

- Consumer tissue increased 6%\*
- AFH tissue increased 4%\*
- Emerging markets increased 11%\*
  - Consumer tissue increased 14%\*
  - AFH tissue increased 3%\*

#### EBIT decreased by 18% (-14%\*)

- Higher raw material costs
- Higher volumes
- Higher prices
- Lower other production and energy costs



<sup>\*</sup> Adjusted for exchange rate movements

# Packaging Initiatives 2010

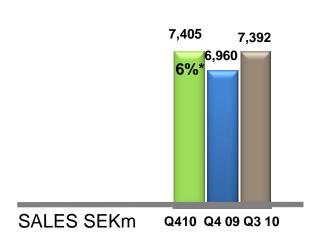


- Finalized restructuring program
  - Annualized savings of SEK 1,070m
- Divestment of the Asian packaging operation
  - Annual sales of USD 250m
- Price increases
- Innovation
  - Trueflo
  - \* ZeoCool

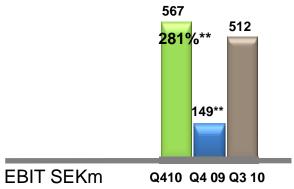


# Packaging Q4 2010 vs. Q4 2009

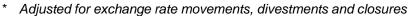




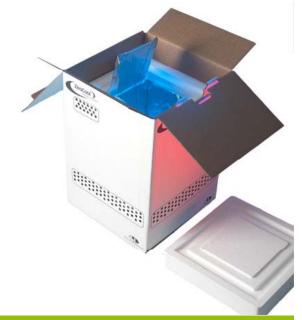
- Sales increased 6% (+25%\*)
  - Higher prices and volumes
- EBIT increased to 567 MSEK (149 MSEK\*\*)
  - Higher prices and volumes
  - Savings from restructuring program
  - Higher raw material costs



EBIT margin 7.7% 2.1%\*\* 6.9%



<sup>\*\*</sup> Excluding restructuring costs



### **Forest Products**

#### Initiatives 2010



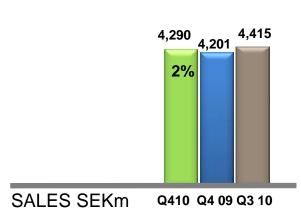
- Efficiency project at Ortviken paper mill
  - Annual savings of SEK 45m when fully realized
- Creation of Gällö timber AB
- SCA Energy, new business unit
- SCA's deliveries of FSC certified publication paper increased 35%

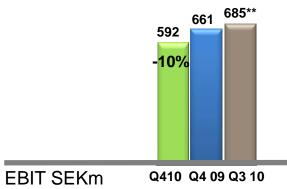


## **Forest Products**

Q4 2010 vs. Q4 2009







EBIT margin 13.8% 15.7% 15.5%\*\*

- Higher volumes
- Publication papers
  - Lower prices
- Solid-wood products and Pulp
  - Higher prices

#### EBIT decreased 10%

- Higher volumes
- Higher raw material and energy costs
- Negative currency impact of SEK 260m
- Publication papers
  - Lower prices
- Solid-wood products and Pulp
  - Higher prices



Sales increased 2% (+4%\*)

<sup>\*</sup> Adjusted for exchange rate movements

<sup>\*\*</sup> Excluding restructuring cost

# Dividend



 Proposed 8% increase of the dividend to SEK 4.00 (3.70) per share



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# Outlook 2011



- Good demand for all businesses
- Good growth in Emerging markets for Hygiene businesses
- Continued high raw material costs
- Increasing corrugated prices
- Price increases on publication papers











# Q & A



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